TEAM Consulting Engineering and Management
Public Company Limited and its subsidiaries
Review report and interim financial information
For the three-month and six-month periods ended 30 June 2022



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# Independent Auditor's Report on Review of Interim Financial Information

To the Shareholders of TEAM Consulting Engineering and Management Public Company Limited

I have reviewed the accompanying consolidated statement of financial position of TEAM Consulting Engineering and Management Public Company Limited and its subsidiaries as at 30 June 2022, the related consolidated statements of comprehensive income for the three-month and six-month periods then ended, the related consolidated statements of changes in shareholders' equity and cash flows for the six-month period then ended, as well as the condensed notes to the interim consolidated financial statements. I have also reviewed the separate financial information of TEAM Consulting Engineering and Management Public Company Limited for the same periods (collectively "interim financial information"). Management is responsible for the preparation and presentation of this interim financial information in accordance with Thai Accounting Standard 34 *Interim Financial Reporting*. My responsibility is to express a conclusion on this interim financial information based on my review.

# Scope of review

I conducted my review in accordance with Thai Standard on Review Engagements 2410, Review of Interim Financial Information Performed by the Independent Auditor of the Entity. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Thai Standards on Auditing and consequently does not enable me to obtain assurance that I would become aware of all significant matters that might be identified in an audit. Accordingly, I do not express an audit opinion.

# Conclusion

Based on my review, nothing has come to my attention that causes me to believe that the accompanying interim financial information is not prepared, in all material respects, in accordance with Thai Accounting Standard 34 *Interim Financial Reporting*.

Chari Kasemsrik.
Chatchai Kasemsrithanawat

Certified Public Accountant (Thailand) No. 5813

EY Office Limited

Bangkok: 10 August 2022

TEAM Consulting Engineering and Management Public Company Limited and its subsidiaries Statement of financial position

As at 30 June 2022

(Unit: Thousand Baht)

|  |             | Consolidated fin | ancial statements | Separate finan | icial statements |
|--|-------------|------------------|-------------------|----------------|------------------|
|  | <u>Note</u> | 30 June 2022     | 31 December 2021  | 30 June 2022   | 31 December 2021 |
|  |             | (Unaudited but   | (Audited)         | (Unaudited but | (Audited)        |
|  |             | reviewed)        |                   | reviewed)      |                  |
| Assets   |             |                  |                   |                |                  |
| Current assets                                     |             |                  |                   |                |                  |
| Cash and cash equivalents                          |             | 235,834          | 331,255           | 24,936         | 97,321           |
| Trade and other receivables                        | 3           | 373,886          | 367,911           | 373,613        | 334,138          |
| Unbilled receivables                               | 4           | 960,004          | 861,146           | 653,742        | 574,065          |
| Current portion of finance lease receivables       | 8           | 1,468            | 1,410             |                | -                |
| Short-term loans to related parties                | 2           | -                | -                 | 77,000         | 81,500           |
| Work in process and equipment                      |             | 32,404           | 15,968            | 13,106         | -                |
| Other current financial assets                     |             | 4,137            | 4,116             | 3,900          | 3,878            |
| Other current assets                               | 5           | 65,973           | 68,412            | 40,134         | 45,856           |
| Total current assets                               |             | 1,673,706        | 1,650,218         | 1,186,431      | 1,136,758        |
| Non-current assets                                 |             |                  |                   |                |                  |
| Restricted bank deposits                           |             | 61,673           | 55,673            | 49,160         | 43,160           |
| Finance lease receivables - net of current portion | 8           | 17,019           | 17,717            | 3,496          | 3,496            |
| Long-term loan to related party                    | 2           | -                | -                 | 1,150          | 1,300            |
| Investments in subsidiaries                        |             | -                | -                 | 108,245        | 108,245          |
| Investments in associated companies                |             | 11,310           | 10,476            | 8,500          | 7,750            |
| Investment properties                              |             | 2,423            | 2,441             | 9,615          | 9,786            |
| Property, plant and equipment                      | 6           | 146,023          | 142,324           | 125,561        | 121,319          |
| Right-of-use assets                                | 8           | 40,776           | 39,733            | 26,764         | 29,166           |
| Intangible assets - computer software              |             | 47,540           | 51,495            | 41,345         | 44,631           |
| Deferred tax assets                                |             | 62,382           | 58,018            | 40,903         | 38,613           |
| Retention receivables                              | 4           | 69,548           | 106,827           | 38,118         | 70,349           |
| Other non-current assets                           |             | 26,185           | 41,715            | 25,440         | 40,068           |
| Total non-current assets                           |             | 484,879          | 526,419           | 478,297        | 517,883          |
| Total assets                                       |             | 2,158,585        | 2,176,637         | 1,664,728      | 1,654,641        |

# TEAM Consulting Engineering and Management Public Company Limited and its subsidiaries Statement of financial position (continued)

As at 30 June 2022

(Unit: Thousand Baht)

|   |      | Consolidated fin | ancial statements | Separate finan | icial statements |
|---|------|------------------|-------------------|----------------|------------------|
|   | Note | 30 June 2022     | 31 December 2021  | 30 June 2022   | 31 December 2021 |
|   |      | (Unaudited but   | (Audited)         | (Unaudited but | (Audited)        |
|   |      | reviewed)        |                   | reviewed)      |                  |
| Liabilities and shareholders' equity            |      |                  |                   |                |                  |
| Current liabilities                             |      |                  |                   |                |                  |
| Bank overdrafts and short-term loans from banks |      | 205,035          | 67,475            | 140,000        | -                |
| Trade and other payables                        | 7    | 125,511          | 211,520           | 106,433        | 139,384          |
| Current portion of lease liabilities            | 8    | 14,346           | 14,018            | 9,872          | 9,718            |
| Service income received in advance and          |      |                  |                   |                |                  |
| advances received from customers                | 4    | 514,788          | 521,770           | 293,169        | 327,157          |
| Income tax payable                              |      | 901              | 6,285             |                | 4,403            |
| Other current liabilities                       |      | 51,719           | 43,487            | 34,920         | 28,803           |
| Total current liabilities                       |      | 912,300          | 864,555           | 584,394        | 509,465          |
| Non-current liabilities                         |      |                  |                   |                |                  |
| Lease liabilities, net of current portion       | 8    | 26,007           | 24,149            | 16,651         | 17,914           |
| Provision for long-term employee benefits       | 9    | 282,066          | 271,587           | 202,837        | 192,138          |
| Total non-current liabilities                   |      | 308,073          | 295,736           | 219,488        | 210,052          |
| Total liabilities                               |      | 1,220,373        | 1,160,291         | 803,882        | 719,517          |

# TEAM Consulting Engineering and Management Public Company Limited and its subsidiaries Statement of financial position (continued)

As at 30 June 2022

(Unit: Thousand Baht)

|  | Consolidated fin | ancial statements | Separate finar | icial statements |
|--|------------------|-------------------|----------------|------------------|
|  | 30 June 2022     | 31 December 2021  | 30 June 2022   | 31 December 2021 |
|  | (Unaudited but   | (Audited)         | (Unaudited but | (Audited)        |
|  | reviewed)        |                   | reviewed)      |                  |
| Shareholders' equity                                 |                  |                   |                |                  |
| Share capital  |                  |                   |                |                  |
| Registered   |                  |                   |                |                  |
| 680,000,000 ordinary shares of Baht 0.5 each         | 340,000          | 340,000           | 340,000        | 340,000          |
| Issued and fully paid-up                             |                  |                   |                |                  |
| 680,000,000 ordinary shares of Baht 0.5 each         | 340,000          | 340,000           | 340,000        | 340,000          |
| Share premium  | 424,318          | 424,318           | 424,318        | 424,318          |
| Deficit from the change in the ownership             |                  |                   |                |                  |
| interests in subsidiaries                            | (22,215)         | (22,215)          | -              | -                |
| Deficit from the reorganisation of business of group |                  |                   |                |                  |
| under common control                                 | (22,548)         | (22,548)          | -              | -                |
| Retained earnings                                    |                  |                   |                |                  |
| Appropriated - statutory reserve                     | 23,300           | 23,300            | 23,300         | 23,300           |
| Unappropriated                                       | 190,280          | 268,266           | 73,228         | 147,506          |
| Equity attributable to owners of the Company         | 933,135          | 1,011,121         | 860,846        | 935,124          |
| Non-controlling interests of the subsidiaries        | 5,077            | 5,225             |                |                  |
| Total shareholders' equity                           | 938,212          | 1,016,346         | 860,846        | 935,124          |
| Total liabilities and shareholders' equity           | 2,158,585        | 2,176,637         | 1,664,728      | 1,654,641        |

The accompanying notes are an integral part of the interim financial statements.

(Mr. Chawalit Chantararat)

Director

(Mr. Aphichat Sramoon)

Director



TEAM Consulting Engineering and Management Public Company Limited

# TEAM Consulting Engineering and Management Public Company Limited and its subsidiaries

# Statement of comprehensive income

For the three-month period ended 30 June 2022

(Unit: Thousand Baht, except earnings per share expressed in Baht)

|  |       | Consolidated fina | incial statements | Separate finance | ial statements |
|--|-------|-------------------|-------------------|------------------|----------------|
|  | Note  | 2022              | 2021              | 2022             | 2021           |
| Profit or loss:  |       |                   |                   |                  |                |
| Revenues   |       |                   |                   |                  |                |
| Sales and service income                                   |       | 346,380           | 377,969           | 199,519          | 230,883        |
| Other income   |       |                   |                   |                  |                |
| Dividend income  | 2     |                   | -                 | 21,999           | 31,998         |
| Others   |       | 2,975             | 5,392             | 20,945           | 21,409         |
| Total revenues   |       | 349,355           | 383,361           | 242,463          | 284,290        |
| Expenses   |       | 6                 |                   |                  |                |
| Cost of sales and service                                  |       | 260,983           | 280,597           | 164,256          | 178,420        |
| Administrative expenses                                    |       | 82,850            | 79,976            | 68,414           | 67,902         |
| Total expenses   |       | 343,833           | 360,573           | 232,670          | 246,322        |
| Operating profit   |       | 5,522             | 22,788            | 9,793            | 37,968         |
| Share of profit (loss) from investments in associated comp | anies | (4)               | 77                | -                | -              |
| Finance income   |       | 3,540             | 1,989             | 3,762            | 2,707          |
| Finance cost   |       | (1,773)           | (1,008)           | (1,074)          | (393)          |
| Profit before income tax expenses                          |       | 7,285             | 23,846            | 12,481           | 40,282         |
| Income tax income (expenses)                               |       | (1,631)           | (5,270)           | 1,410            | (2,176)        |
| Profit for the period                                      |       | 5,654             | 18,576            | 13,891           | 38,106         |
|  |       |                   |                   |                  |                |
| Other comprehensive income:                                |       |                   |                   |                  |                |
| Other comprehensive income to be reclassified              |       |                   |                   |                  |                |
| to profit or loss in subsequent periods:                   |       |                   |                   |                  |                |
| Exchange differences on translation of                     |       |                   |                   |                  |                |
| financial statements in foreign currencies                 |       |                   | 16_               |                  |                |
| Other comprehensive income for the period                  |       |                   | 16_               | -                | 2              |
|  |       |                   |                   |                  |                |
| Total comprehensive income for the period                  |       | 5,654             | 18,592            | 13,891           | 38,106         |

# TEAM Consulting Engineering and Management Public Company Limited and its subsidiaries

Statement of comprehensive income (continued)

For the three-month period ended 30 June 2022

(Unit: Thousand Baht, except earnings per share expressed in Baht)

|  | Consolidated fina | ncial statements | Separate finance | ial statements |
|--|-------------------|------------------|------------------|----------------|
|  | 2022              | 2021             | 2022             | 2021           |
| Profit (loss) attributable to:                       |                   |                  |                  |                |
| Equity holders of the Company                        | 5,663             | 18,581           | 13,891           | 38,106         |
| Non-controlling interests of the subsidiaries        | (9)               | (5)              |                  |                |
|  | 5,654             | 18,576           |                  |                |
| Total comprehensive income attributable to:          |                   |                  |                  |                |
| Equity holders of the Company                        | 5,663             | 18,597           | 13,891           | 38,106         |
| Non-controlling interests of the subsidiaries        | (9)               | (5)              |                  |                |
|  | 5,654             | 18,592           |                  |                |
|  |                   |                  |                  |                |
| Earnings per share                                   |                   |                  |                  |                |
| Basic earnings per share                             |                   |                  |                  |                |
| Profit attributable to equity holders of the Company | 0.01              | 0.03             | 0.02             | 0.06           |

# TEAM Consulting Engineering and Management Public Company Limited and its subsidiaries Statement of comprehensive income

For the six-month period ended 30 June 2022

(Unit: Thousand Baht, except earnings per share expressed in Baht)

|   |      | (Offit. 11         | iousanu bant, except | earnings per snare ex | pressed in Danity |
|---|------|--------------------|----------------------|-----------------------|-------------------|
|   |      | Consolidated final | ncial statements     | Separate financia     | I statements      |
|   | Note | 2022               | 2021                 | 2022                  | 2021              |
| Profit or loss:   |      |                    |                      |                       |                   |
| Revenues  |      |                    |                      |                       |                   |
| Sales and service income  |      | 759,923            | 766,847              | 466,454               | 467,397           |
| Other income  |      |                    |                      |                       |                   |
| Dividend income   | 2    | -                  | -                    | 21,999                | 31,998            |
| Others  |      | 6,454              | 12,924               | 41,346                | 45,054            |
| Total revenues  |      | 766,377            | 779,771              | 529,799               | 544,449           |
| Expenses  |      |                    |                      |                       |                   |
| Cost of sales and service   |      | 580,464            | 568,530              | 379,320               | 360,355           |
| Administrative expenses   |      | 158,243            | 160,792              | 126,888               | 136,805           |
| Total expenses  |      | 738,707            | 729,322              | 506,208               | 497,160           |
| Operating profit  |      | 27,670             | 50,449               | 23,591                | 47,289            |
| Share of profit from investments in associated companies                      |      | 84                 | 67                   | -                     |                   |
| Finance income  |      | 5,469              | 3,188                | 6,818                 | 4,626             |
| Finance cost  |      | (2,804)            | (1,955)              | (1,397)               | (828)             |
| Profit before income tax expenses   |      | 30,419             | 51,749               | 29,012                | 51,087            |
| Income tax expenses   |      | (6,421)            | (11,810)             | (1,290)               | (5,077)           |
| Profit for the period   |      | 23,998             | 39,939               | 27,722                | 46,010            |
| *   |      |                    |                      |                       |                   |
| Other comprehensive income:   |      |                    |                      |                       |                   |
| Other comprehensive income to be reclassified                                 |      |                    |                      |                       |                   |
| to profit or loss in subsequent periods:                                      |      |                    |                      |                       |                   |
| Exchange differences on translation of  |      |                    |                      |                       |                   |
| financial statements in foreign currencies                                    |      |                    | 43                   |                       |                   |
| Other comprehensive income for the period                                     |      | <u> </u>           | 43                   | -                     |                   |
| Total comprehensive income for the period                                     |      | 23,998             | 39,982               | 27,722                | 46,010            |
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# TEAM Consulting Engineering and Management Public Company Limited and its subsidiaries

# Statement of comprehensive income (continued)

For the six-month period ended 30 June 2022

(Unit: Thousand Baht, except earnings per share expressed in Baht)

|  | Consolidated fina | ncial statements | Separate finance | cial statements |
|--|-------------------|------------------|------------------|-----------------|
|  | 2022              | 2021             | 2022             | 2021            |
| Profit (loss) attributable to:                       |                   |                  |                  |                 |
| Equity holders of the Company                        | 24,014            | 39,949           | 27,722           | 46,010          |
| Non-controlling interests of the subsidiaries        | (16)              | (10)             |                  |                 |
|  | 23,998            | 39,939           |                  |                 |
| Total comprehensive income attributable to:          |                   |                  |                  |                 |
| Equity holders of the Company                        | 24,014            | 39,992           | 27,722           | 46,010          |
| Non-controlling interests of the subsidiaries        | (16)              | (10)             |                  |                 |
|  | 23,998            | 39,982           |                  |                 |
|  |                   |                  |                  |                 |
| Earnings per share                                   |                   |                  |                  |                 |
| Basic earnings per share                             |                   |                  |                  |                 |
| Profit attributable to equity holders of the Company | 0.04              | 0.06             | 0.04             | 0.07            |

(Unit: Thousand Baht)

TEAM Consulting Engineering and Management Public Company Limited and its subsidiaries

Statement of changes in shareholders' equity

For the six-month period ended 30 June 2022

|   |               |               |                 |                                       | Consolidated fir  | Consolidated financial statements |                       |                 |                     |                      |
|---|---------------|---------------|-----------------|---------------------------------------|-------------------|-----------------------------------|-----------------------|-----------------|---------------------|----------------------|
|   |               |               | Equity attr     | attributable to owners of the company | the company       |                                   |                       |                 |                     |                      |
|   |               |               |                 |                                       |                   |                                   | Other component       |                 |                     |                      |
|   |               |               |                 |                                       |                   |                                   | of equity             |                 |                     |                      |
|   |               |               |                 |                                       |                   |                                   | Other comprehensive   |                 |                     |                      |
|   |               |               | Deficit from    | Deficit from the                      |                   |                                   | income                |                 |                     |                      |
|   |               |               | the change in   | reorganisation of                     |                   |                                   | Exchange differences  | Total equity    | Equity attributable |                      |
|   | Issued and    |               | the ownership   | business of                           | Retained          | Retained earnings                 | on translation of     | attributable to | to non-controlling  |                      |
|   | fully paid-up |               | interests       | group under                           | Appropriated -    |                                   | financial statements  | shareholders of | interests of        | Total                |
|   | share capital | Share premium | in subsidiaries | common control                        | statutory reserve | Unappropriated                    | in foreign currencies | the Company     | the subsidiaries    | shareholders' equity |
| Balance as at 1 January 2021                          | 340,000       | 424,318       | (22,215)        | (22,548)                              | 16,700            | 172,989                           | (96)                  | 909,149         | 5,178               | 914,327              |
| Profit (loss) for the period                          |               |               | 1               | ,                                     | 1                 | 39,949                            | •                     | 39,949          | (10)                | 39,939               |
| Other comprehensive income for the period             | ,             | ,             | •               | 1                                     | •                 | •                                 | 43                    | 43              | 1                   | 43                   |
| Total comprehensive income for the period             |               |               |                 |                                       |                   | 39,949                            | 43                    | 39,992          | (10)                | 39,982               |
| Dividend maid (Note 19)                               | 1             | •             | ī               | ,                                     | ì                 | (34,000)                          | •                     | (34,000)        | 1                   | (34,000)             |
| Dividend paid (1900 12)                               |               |               |                 |                                       |                   |                                   |                       |                 |                     |                      |
| Decrease in non-controlling interests of subsidiaries |               |               |                 |                                       |                   |                                   |                       |                 |                     |                      |
| from dividend paid by subsidiaries                    |               |               |                 | ,                                     |                   |                                   | 1                     |                 | (133)               | (133)                |
| Balance as at 30 June 2021                            | 340,000       | 424,318       | (22,215)        | (22,548)                              | 16,700            | 178,938                           | (52)                  | 915,141         | 5,035               | 920,176              |
|   |               |               |                 |                                       |                   |                                   |                       |                 |                     |                      |
| Balance as at 1 January 2022                          | 340,000       | 424,318       | (22,215)        | (22,548)                              | 23,300            | 268,266                           |                       | 1,011,121       | 5,225               | 1,016,346            |
| Profit (loss) for the period                          | 1             | •             | ,               | •                                     | •                 | 24,014                            | 1                     | 24,014          | (16)                | 23,998               |
| Other comprehensive income for the period             | •             | 1             | •               | 1                                     |                   | •                                 |                       | •               | 1                   | 1                    |
| Total comprehensive income for the period             | i             | ,             | ,               | ,                                     | •                 | 24,014                            | •                     | 24,014          | (16)                | 23,998               |
| Dividend paid (Note 12)                               | Ē             | r             | ř.              | r                                     | •                 | (102,000)                         | •                     | (102,000)       | ı                   | (102,000)            |
| Decrease in non-controlling interests of subsidiaries |               |               |                 |                                       |                   |                                   |                       |                 |                     |                      |
| from dividend paid by subsidiaries                    | •             | 1             |                 |                                       |                   |                                   |                       |                 | (132)               | (132)                |
| Balance as at 30 June 2022                            | 340,000       | 424,318       | (22,215)        | (22,548)                              | 23,300            | 190,280                           |                       | 933,135         | 5,077               | 938,212              |
|   |               |               |                 |                                       |                   |                                   |                       |                 |                     |                      |

(Unit: Thousand Baht)

TEAM Consulting Engineering and Management Public Company Limited and its subsidiaries Statement of changes in shareholders' equity (continued) For the six-month period ended 30 June 2022

|   |               | Sep           | Seperate financial statements | ıts            |                      |
|---|---------------|---------------|-------------------------------|----------------|----------------------|
|   | Issued and    |               | Retained earnings             | earnings       |                      |
|   | fully paid-up |               | Appropriated -                |                | Total                |
|   | share capital | Share premium | statutory reserve             | Unappropriated | shareholders' equity |
| Balance as at 1 January 2021              | 340,000       | 424,318       | 16,700                        | 35,397         | 816,415              |
| Total comprehensive income for the period | ī             | ì             | i                             | 46,010         | 46,010               |
| Dividend paid (Note 12)                   |               | 1             | 1                             | (34,000)       | (34,000)             |
| Balance as at 30 June 2021                | 340,000       | 424,318       | 16,700                        | 47,407         | 828,425              |
|   |               |               |                               |                |                      |
| Balance as at 1 January 2022              | 340,000       | 424,318       | 23,300                        | 147,506        | 935,124              |
| Total comprehensive income for the period | č.            | ī             | i                             | 27,722         | 27,722               |
| Dividend paid (Note 12)                   | ı             | C.            | 1                             | (102,000)      | (102,000)            |
| Balance as at 30 June 2022                | 340,000       | 424,318       | 23,300                        | 73,228         | 860,846              |

The accompanying notes are an integral part of the interim financial statements.

# TEAM Consulting Engineering and Management Public Company Limited and its subsidiaries

# Cash flow statement

For the six-month period ended 30 June 2022

(Unit: Thousand Baht)

|   | Consolidated finance | cial statements | Separate financia | al statements |
|---|----------------------|-----------------|-------------------|---------------|
|   | 2022                 | 2021            | 2022              | 2021          |
| Cash flows from operating activities                            |                      |                 |                   |               |
| Profit before income tax  | 30,419               | 51,749          | 29,012            | 51,087        |
| Adjustments to reconcile profit before income tax               |                      |                 |                   |               |
| to net cash provided by (paid from) operating activities:       |                      |                 |                   |               |
| Depreciation and amortisation                                   | 19,097               | 22,835          | 14,348            | 17,571        |
| Impairment loss on financial assets                             | 12,764               | 8,352           | 9,410             | 8,433         |
| Share of profit from investments in associated companies        | (84)                 | (67)            |                   |               |
| Gain on disposal/write-off of equipment and right-of-use assets | (79)                 | (20)            | (8)               | (54)          |
| Unrealised exchange gains                                       | (285)                | (1,286)         | (506)             | (846)         |
| Allowance for projects loss                                     | 134                  | 20              | 751               | 438           |
| Provision for long-term employee benefits                       | 15,449               | 16,448          | 14,356            | 11,425        |
| Written-off withholding tax deducted at source                  | 52                   | -               | (*)               |               |
| Dividend income   | 2                    | -               | (21,999)          | (31,998)      |
| Finance income  | (5,469)              | (3,188)         | (6,818)           | (4,626)       |
| Finance cost  | 2,804                | 1,955           | 1,397             | 828           |
| Profit from operating activities before changes in              |                      |                 |                   |               |
| operating assets and liabilities                                | 74,802               | 96,798          | 39,943            | 52,258        |
| Operating assets (increase) decrease                            |                      |                 |                   |               |
| Trade and other receivables                                     | (7,321)              | (36,463)        | (40,842)          | (47,407)      |
| Unbilled receivables  | (105,390)            | (75,588)        | (82,896)          | (67,500)      |
| Finance lease receivables                                       | 640                  | 74              |                   | 74            |
| Work in process and equipment                                   | (16,436)             | (13,064)        | (13,106)          |               |
| Other current assets  | 4,442                | (18,325)        | 6,889             | (12,546)      |
| Retention receivables   | 37,279               | (11,156)        | 32,231            | (9,355)       |
| Other non-current assets  | 88                   | 117             | 18                | 65            |
| Operating liabilities increase (decrease)                       |                      |                 |                   |               |
| Trade and other payables  | (91,499)             | (51,155)        | (38,996)          | (33,794)      |
| Services income received in advance and                         |                      |                 |                   |               |
| advances received from customers                                | (6,982)              | (26,546)        | (33,988)          | (27,632)      |
| Other current liabilities                                       | 8,128                | 4,956           | 6,013             | 4,026         |
| Cash paid for long-term employee benefits                       | (4,970)              | (10,750)        | (3,657)           | (10,750)      |
| Cash flows used in operating activities                         | (107,219)            | (141,102)       | (128,391)         | (152,561)     |
| Interest received   | 798                  | 865             | 2,452             | 2,579         |
| Interest paid   | (2,804)              | (1,955)         | (1,397)           | (828)         |
| Corporate income tax received                                   | 15,390               | 1,849           | 14,610            | -             |
| Corporate income tax paid                                       | (18,172)             | (18,609)        | (9,150)           | (7,376)       |
| Net cash flows used in operating activities                     | (112,007)            | (158,952)       | (121,876)         | (158,186)     |

# TEAM Consulting Engineering and Management Public Company Limited and its subsidiaries Cash flow statement (continued)

For the six-month period ended 30 June 2022

(Unit: Thousand Baht)

|   | Consolidated final | ncial statements | Separate financi | ial statements |
|---|--------------------|------------------|------------------|----------------|
|   | 2022               | 2021             | 2022             | 2021           |
| Cash flows from investing activities                                |                    |                  |                  |                |
| Increase in other current financial assets                          | (21)               | (6,033)          | (22)             | (6,033)        |
| (Increase) decrease in restricted bank deposits                     | (6,000)            | 6,307            | (6,000)          | 6,000          |
| (Increase) decrease in short-term loans to related parties          |                    |                  | 4,500            | (7,000)        |
| (Increase) decrease in long-term loan to related party              | 12                 | -                | 150              | (30)           |
| Dividend income from subsidiaries                                   | : <del>.</del> .   |                  | 21,999           | 31,998         |
| Cash paid for additional of investment in associated company        | (750)              | ·                | (750)            | =              |
| Cash paid for acquisitions of improvements of building for rent     | -                  | (2)              | (3)              | (288)          |
| Cash paid for acquisitions of building improvements and equipment   | (4,261)            | (4,764)          | (2,256)          | (3,379)        |
| Cash paid for acquisitions of intangible assets - computer software | (1,289)            | (1,415)          | (1,106)          | (955)          |
| Cash received from disposal of equipment                            | 1,547              | 44               | 27               | 44             |
| Net cash flows from (used in) investing activities                  | (10,774)           | (5,863)          | 16,539           | 20,357         |
| Cash flows from financing activities                                |                    |                  |                  |                |
| Increase in bank overdrafts and short-term loans from banks         | 137,560            | 21,927           | 140,000          | -              |
| Payment of principal portion of lease liabilities                   | (8,243)            | (10,255)         | (5,223)          | (7,469)        |
| Dividend paid   | (101,896)          | (33,960)         | (101,896)        | (33,960)       |
| Dividend paid to non-controlling interests of the subsidiaries      | (132)              | (264)            |                  | <u> </u>       |
| Net cash flows from (used) in financing activities                  | 27,289             | (22,552)         | 32,881           | (41,429)       |
| Effect of exchange rate on cash and cash equivalents                | 71                 | 101              | 71               | 85             |
| Net decrease in cash and cash equivalents                           | (95,421)           | (187,266)        | (72,385)         | (179,173)      |
| Cash and cash equivalents at the beginning of the period            | 331,255            | 491,857          | 97,321           | 319,617        |
| Cash and cash equivalents at the end of the period                  | 235,834            | 304,591          | 24,936           | 140,444        |
|   |                    |                  |                  |                |
| Supplemental cash flow information:                                 |                    |                  |                  |                |
| Non-cash transactions   |                    |                  |                  |                |
| Increase (decrease) in accounts payable from purchase of            |                    |                  |                  |                |
| building improvements, equipment and intangible assets              | 5,355              | (715)            | 5,271            | (481)          |
| Purchases of vehicles under lease agreements                        | 10,429             | 3,750            | 4,114            | 1,590          |
| Transfer of right-of-use assets to equipment and vehicles           | 2,044              | -                | 1,348            | (*)            |
| Transfer of land and buildings to investment properties             | •                  | 1,229            |                  | 647            |
| Dividend payable increase (decrease)                                | 104                | (91)             | 104              | 40             |

TEAM Consulting Engineering and Management Public Company Limited and its subsidiaries Notes to interim consolidated financial statements

For the three-month and six-month periods ended 30 June 2022

# 1. General information

# 1.1 Corporate information

TEAM Consulting Engineering and Management Public Company Limited ("the Company") is a public company incorporated and domiciled in Thailand. The Company is principally engaged in the integrated engineering, environment and management consultancy services. The registered office of the Company is at No. 151, TEAM Building, Nuan Chan Road, Nuan Chan, Bueng Kum, Bangkok.

On 30 March 2022, Mr. Teerachai Rattanakamolporn purchased the Company's ordinary shares in amount of 80.0 million shares. As a result, the Company has five major shareholders that are Mr. Teerachai Rattanakamolporn, Nexter Ventures Co., Ltd., Dr. Prasert Patramai, Mr. Amnat Prommasutra and Mr. Peerawat Premchun.

# 1.2 Basis for the preparation of interim financial statements

These interim financial statements are prepared in accordance with Thai Accounting Standard No. 34 Interim Financial Reporting, with the Company choosing to present condensed interim financial statements. However, the Company has presented the statements of financial position, comprehensive income, changes in shareholders' equity, and cash flows in the same format as that used for the annual financial statements.

The interim financial statements are intended to provide information additional to that included in the latest annual financial statements. Accordingly, they focus on new activities, events and circumstances so as not to duplicate information previously reported. These interim financial statements should therefore be read in conjunction with the latest annual financial statements.

The interim financial statements in Thai language are the official statutory financial statements of the Company. The interim financial statements in English language have been translated from the Thai language financial statements.

# 1.3 Basis of consolidation

The interim consolidated financial statements included the financial statements of TEAM Consulting Engineering and Management Public Company Limited ("the Company") and its subsidiary companies ("the subsidiaries") (collectively as "the Group") and have been prepared on the same basis as that applied for the consolidated financial statements for the year ended 31 December 2021, with no change in shareholding structure of subsidiaries during the period.

# 1.4 Significant accounting policies

The interim financial statements are prepared by using the same accounting policies and methods of computation as were used for the financial statements for the year ended 31 December 2021.

The revised financial reporting standards which are effective for fiscal years beginning on or after 1 January 2022, do not have any significant impact on the Group's financial statements.

# 2. Related party transactions

During the periods, the Group had significant business transactions with related parties. Such transactions arose in the ordinary course of business and were concluded on commercial terms and bases agreed upon between the Group and those related parties. There were no significant changes in the transfer pricing policy of transactions with related parties during the period.

Summaries significant business transactions with related parties as follows.

(Unit: Million Baht)

| _                                      | For the      | e three-month pe | riods ended 30 June  |      |  |
|--|--------------|------------------|----------------------|------|--|
|  | Consoli      | dated            | Separate             |      |  |
| _                                      | financial st | atements         | financial statements |      |  |
|  | 2022         | 2021             | 2022                 | 2021 |  |
| Transactions with subsidiaries         |              |                  |                      |      |  |
| (eliminated from the consolidated      |              |                  |                      |      |  |
| financial statements)                  |              |                  |                      |      |  |
| Service income                         | -            | Ų.               | 9.5                  | 8.3  |  |
| Dividend income                        | -            | -                | 22.0                 | 32.0 |  |
| Management fee income                  | -            | -                | 16.2                 | 14.0 |  |
| Building rental income                 | -            | -                | 0.6                  | 0.6  |  |
| Interest income                        | -            | -                | 1.2                  | 1.0  |  |
| Other income                           | -            | -                | 1.6                  | 1.8  |  |
| Cost of service                        | -            | -                | 10.3                 | 15.6 |  |
| Other expenses                         | -            | -                | 0.3                  | 0.1  |  |
| Transactions with associated companies |              |                  |                      |      |  |
| Service income                         | 0.1          | 0.1              | -                    | -    |  |
| Other income                           | 0.2          | -                | 0.2                  | -    |  |
| Cost of service                        | 0.1          | -                | 0.1                  | -    |  |

(Unit: Million Baht)

|                                     | For the three-month periods ended 30 June |      |               |         |
|-------------------------------------|---|------|---------------|---------|
|                                     | Consolidated                              |      | Separate      |         |
|                                     | financial statements                      |      | financial sta | tements |
|                                     | 2022                                      | 2021 | 2022          | 2021    |
| Transactions with related companies |   |      |               |         |
| Service income                      | 0.5                                       | -    | 0.5           | -       |
| Other income                        | -   | 0.1  | -             | 0.1     |
| Cost of service                     | 0.4                                       | 1.7  | 0.4           | 1.4     |
| Other expenses                      | -   | 0.3  | -             | 0.3     |

(Unit: Million Baht)

| _   | For the six-month periods ended 30 June |          |               |          |
|---|---|----------|---------------|----------|
|   | Consoli                                 | dated    | Separate      |          |
| _   | financial sta                           | atements | financial sta | atements |
|   | 2022                                    | 2021     | 2022          | 2021     |
| Transactions with subsidiaries              |   |          |               |          |
| (eliminated from the consolidated financial |   |          |               |          |
| statements)                                 |   |          |               |          |
| Service income                              | -                                       | -        | 19.5          | 16.3     |
| Dividend income                             | -                                       | _        | 22.0          | 32.0     |
| Management fee income                       | -                                       | -        | 32.2          | 28.3     |
| Building rental income                      | -                                       | -        | 1.2           | 1.2      |
| Interest income                             | -                                       | =        | 2.4           | 2.0      |
| Other income                                | =                                       | =        | 3.2           | 3.9      |
| Cost of service                             | -                                       | -        | 23.5          | 30.0     |
| Other expenses                              | -                                       | -        | 0.6           | 0.3      |
| Transactions with associated companies      |   |          |               |          |
| Service income                              | 0.2                                     | 0.7      | 0.1           | -        |
| Other income                                | 0.3                                     | -        | 0.3           | -        |
| Cost of service                             | 0.1                                     | -        | 0.1           | -        |
| <u>Transactions with related companies</u>  |   |          |               |          |
| Service income                              | 1.1                                     | -        | 1.1           | =        |
| Other income                                | 0.1                                     | 0.1      | 0.1           | 0.1      |
| Cost of service                             | 0.5                                     | 3.0      | 0.5           | 2.4      |
| Other expenses                              | 0.3                                     | 0.5      | 0.3           | 0.5      |

The balances of the accounts between the Group and those related parties are as follows:

(Unit: Thousand Baht)

|   | Consolidated |             | Separate              |             |
|---|--------------|-------------|-----------------------|-------------|
|   | financial    | statements  | financial             | statements  |
|   | 30 June      | 31 December | 30 June               | 31 December |
|   | 2022         | 2021        | 2022                  | 2021        |
|   |              | (Audited)   |                       | (Audited)   |
| Trade and other receivables - related parties             |              |             |                       |             |
| Service contract receivables - related parties            |              |             |                       |             |
| (Note 3)  |              |             |                       |             |
| Subsidiaries  | -            |             | 31,624                | 26,836      |
| Associated  | 49           | 104         | 49                    | -           |
| Related company (common director)                         |              | 416         | -                     | 416         |
| Total   | 49           | 520         | 31,673                | 27,252      |
| Less: Allowance for expected credit losses                | -            | =           | (685)                 | (512)       |
| Total service contract receivables - net                  | 49           | 520         | 30,988                | 26,740      |
| Other receivables - related parties (Note 3)              |              |             |                       |             |
| Subsidiaries  | 12           |             | 58,491                | 42,184      |
| Related company (common shareholders and director)        |              | 8           | -                     | 8           |
| Total   | -            | 8           | 58,491                | 42,192      |
| Less: Allowance for expected credit losses                | -            | -           | (1,862)               | (1,178)     |
| Total other receivables - net                             | -            | 8           | 56,629                | 41,014      |
| Total trade and other receivables - related parties - net | 49           | 528         | 87,617                | 67,754      |
| Retention receivables - related party                     |              |             |                       |             |
| Subsidiary  | .=           | -           | 1,183                 | 2,596       |
| Total retention receivables - related party               | -            | -           | 1,183                 | 2,596       |
| Advance payments for cost of service                      |              |             | Example of the second |             |
| - related party   |              |             |                       |             |
| Related company (common shareholders and director)        | -            | 93          | -                     | 93          |
| Total advance payments for cost of service                |              | -           |                       |             |
| - related party   | -            | 93          | -                     | 93          |

# Short-term loans to related parties

As at 30 June 2022 and 31 December 2021, the balance of short-term loans between the Company and its subsidiaries and the movement in loans are as follows:

(Unit: Thousand Baht)

|                         |            | Separate financial statements |                   |                   |               |
|-------------------------|------------|-------------------------------|-------------------|-------------------|---------------|
|                         |            | Balance as at                 |                   |                   | Balance as at |
|                         |            | 31 December                   | Increase          | Decrease          | 30 June       |
| Short-term loan         | Related by | 2021                          | during the period | during the period | 2022          |
|                         |            | (Audited)                     |                   |                   |               |
| ATT Consultants Company |            |                               |                   |                   |               |
| Limited                 | subsidiary | 74,500                        | -                 | (2,500)           | 72,000        |
| TLT Consultants Company |            |                               |                   |                   |               |
| Limited                 | subsidiary | 5,000                         | · ·               | -                 | 5,000         |
| TWI Consultants Company |            |                               |                   |                   |               |
| Limited                 | subsidiary | 2,000                         | -                 | (2,000)           |               |
| Total                   |            | 81,500                        | -                 | (4,500)           | 77,000        |

Short-term loans to related parties are repayable on demand and unsecured, and carry interest at the rate announced by the Company, with rate referenced to MLR.

# Long-term loan to related party

As at 30 June 2022 and 31 December 2021, the balance of long-term loan to related party between the Company and its subsidiary and the movement of loan are as follows:

(Unit: Thousand Baht)

|                         |            | Separate financial statements |                   |                   |               |
|-------------------------|------------|-------------------------------|-------------------|-------------------|---------------|
|                         |            | Balance as at                 |                   |                   | Balance as at |
|                         |            | 31 December                   | Increase          | Decrease          | 30 June       |
| Long-term loan          | Related by | 2021                          | during the period | during the period | 2022          |
|                         |            | (Audited)                     |                   |                   |               |
| ATT Consultants Company |            |                               |                   |                   |               |
| Limited                 | subsidiary | 1,300                         |                   | (150)             | 1,150         |

This loan contract grants a credit facility of Baht 2.3 million and the subsidiary had drawn down loan in full. This long-term loan is repayable in monthly installments and is to be fully repaid within 15 years from the contract date. The loan is unsecured. The loan carries interest at the rate announced by the Company minus 2 percent, with the rate referenced to MLR.

# (Unaudited but reviewed)

(Unit: Thousand Baht)

|  | Consolidated |             | Separate             |             |
|--|--------------|-------------|----------------------|-------------|
|  | financial s  | tatements   | financial statements |             |
|  | 30 June      | 31 December | 30 June              | 31 December |
|  | 2022         | 2021        | 2022                 | 2021        |
|  |              | (Audited)   |                      | (Audited)   |
| Trade and other payables - related parties         |              |             |                      |             |
| Trade payables - related parties (Note 7)          |              |             |                      |             |
| Subsidiaries                                       | -            | -           | 26,964               | 14,619      |
| Related company (common shareholders               |              |             |                      |             |
| and director)                                      | 80           | -           | 80                   | -           |
| Total trade payables - related parties             | 80           | -           | 27,044               | 14,619      |
| Other payables - related parties (Note 7)          |              |             |                      |             |
| Subsidiaries                                       | -            | -           | 744                  | 523         |
| Related company (common shareholders               |              |             |                      |             |
| and director)                                      | _            | 181         |                      | 181         |
| Total other payables - related parties             | _            | 181         | 744                  | 704         |
| Retention payable - related parties                |              |             |                      |             |
| Subsidiaries                                       | -            | -           | 90                   | 90          |
| Related company (common shareholders and director) | -            | 463         |                      | 463         |
| Total retention payable - related parties          | -            | 463         | 90                   | 553         |
| Accrued expenses - related party                   |              |             |                      |             |
| Related company (common shareholders and director) | -            | 111         | _                    | 111         |
| Total accrued expenses - related party             |              | 111         |                      | 111         |
| Total trade and other payables - related party     | 80           | 755         | 27,878               | 15,987      |
|  |              |             |                      |             |

# Directors and management's benefits

(Unit: Thousand Baht)

|                              | For the three-month periods ended 30 June |          |                               |       |  |
|------------------------------|---|----------|-------------------------------|-------|--|
|                              | Consoli                                   | dated    | Separate financial statements |       |  |
|                              | financial sta                             | atements |                               |       |  |
|                              | 2022                                      | 2021     | 2022                          | 2021  |  |
| Short-term employee benefits | 11,652                                    | 13,474   | 7,483                         | 7,313 |  |
| Post-employment benefits     | 757                                       | 640      | 4,470                         | 316   |  |
| Total                        | 12,409                                    | 14,114   | 11,953                        | 7,629 |  |

(Unit: Thousand Baht)

| For the six-month p | periods | ended | 30 | June |
|---------------------|---------|-------|----|------|
|---------------------|---------|-------|----|------|

|                              | Consoli              | Consolidated |                      | rate   |
|------------------------------|----------------------|--------------|----------------------|--------|
|                              | financial statements |              | financial statements |        |
|                              | 2022                 | 2021         | 2022                 | 2021   |
| Short-term employee benefits | 23,967               | 25,901       | 12,828               | 13,777 |
| Post-employment benefits     | 1,462                | 1,279        | 4,744                | 631    |
| Total                        | 25,429               | 27,180       | 17,572               | 14,408 |

# Guarantee obligations with related parties

The Company has outstanding guarantee obligations with its subsidiaries, as described in Note 13.3 to the interim consolidated financial statements.

# 3. Trade and other receivables

| /1 | Jnit  | Th    | OH   | non  | d | Ral | 110 |
|----|-------|-------|------|------|---|-----|-----|
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|  | Consolidated |             | Separate             |             |
|--|--------------|-------------|----------------------|-------------|
|  | financial    | statements  | financial statements |             |
|  | 30 June      | 31 December | 30 June              | 31 December |
|  | 2022         | 2021        | 2022                 | 2021        |
|  |              | (Audited)   |                      | (Audited)   |
| Trade receivables - related parties (Note 2)   |              |             |                      |             |
| Aged on the basis of due dates                 |              |             |                      |             |
| Not yet due                                    | 49           | -           | 3,143                | 2,517       |
| Past due                                       |              |             |                      |             |
| Up to 3 months                                 | -            | 520         | 8,742                | 7,346       |
| 3 - 6 months                                   | -            | -           | 6,534                | 6,934       |
| 6 - 12 months                                  | -            | -           | 8,186                | 7,148       |
| Over 12 months                                 | 1.           |             | 5,068                | 3,307       |
| Total  | 49           | 520         | 31,673               | 27,252      |
| Less: Allowance for expected credit losses     | 1=           | -           | (685)                | (512)       |
| Total trade receivables - related parties, net | 49           | 520         | 30,988               | 26,740      |

# (Unaudited but reviewed)

| (Unit:  | Thousand   | Baht) |
|---------|------------|-------|
| (Ornic. | riiousariu | Dairy |

|  | Consc    | olidated    | Sen     | arate       |
|--|----------|-------------|---------|-------------|
|  |          | statements  |         | statements  |
| ,  | 30 June  | 31 December | 30 June | 31 December |
|  | 2022     | 2021        | 2022    | 2021        |
|  |          | (Audited)   |         | (Audited)   |
| Trade receivables - unrelated parties            |          | ,           |         | ,           |
| Aged on the basis of due dates                   |          |             |         |             |
| Not yet due                                      | 143,458  | 128,872     | 102,097 | 73,152      |
| Past due   |          |             |         |             |
| Up to 3 months                                   | 75,009   | 139,371     | 54,823  | 122,317     |
| 3 - 6 months                                     | 28,068   | 24,204      | 24,684  | 18,058      |
| 6 - 12 months                                    | 57,226   | 5,730       | 51,924  | 4,565       |
| Over 12 months                                   | 85,082   | 84,698      | 60,664  | 56,935      |
| Total  | 388,843  | 382,875     | 294,192 | 275,027     |
| Less: Allowance for expected credit losses       | (16,184) | (18,528)    | (9,322) | (11,654)    |
| Total trade receivables - unrelated parties, net | 372,659  | 364,347     | 284,870 | 263,373     |
| Total trade receivables - net                    | 372,708  | 364,867     | 315,858 | 290,113     |
| Other receivables                                |          |             |         |             |
| Other receivables - related parties (Note 2)     |          | 8           | 58,491  | 42,192      |
| Other receivables - unrelated parties            | 2,774    | 3,802       | 2,735   | 3,772       |
| Accrued interest income                          | 161      | 73          | 124     | 55          |
| Total  | 2,935    | 3,883       | 61,350  | 46,019      |
| Less: Allowance for expected credit losses       | (1,757)  | (839)       | (3,595) | (1,994)     |
| Total other receivables - net                    | 1,178    | 3,044       | 57,755  | 44,025      |
| Total trade and other receivables - net          | 373,886  | 367,911     | 373,613 | 334,138     |
|  |          | -           |         |             |

# 4. Unbilled receivables / Retention receivables / Service income received in advance and advances received from customers

# **Contract balances**

(Unit: Thousand Baht)

|  | Consc       | lidated     | Sep       | arate       |
|--|-------------|-------------|-----------|-------------|
|  | financial s | statements  | financial | statements  |
|  | 30 June     | 31 December | 30 June   | 31 December |
|  | 2022        | 2021        | 2022      | 2021        |
|  |             | (Audited)   |           | (Audited)   |
| Unbilled receivables                       | 969,796     | 864,406     | 658,882   | 575,986     |
| Less: Allowance for expected credit losses | (9,792)     | (3,260)     | (5,140)   | (1,921)     |
| Total unbilled receivables - net           | 960,004     | 861,146     | 653,742   | 574,065     |
|  |             |             |           |             |
| Retention receivables                      | 69,548      | 106,827     | 38,118    | 70,349      |
|  |             |             |           |             |
| Service income received in advance and     |             |             |           |             |
| advances received from customers           |             |             |           |             |
| Service income received in advance         | 296,068     | 301,141     | 148,368   | 177,552     |
| Advances received from customers           | 218,720     | 220,629     | 144,801   | 149,605     |
| Total                                      | 514,788     | 521,770     | 293,169   | 327,157     |

# 5. Other current assets

(Unit: Thousand Baht)

|                                      | Consc     | olidated    | Sepa        | arate       |
|--------------------------------------|-----------|-------------|-------------|-------------|
|                                      | financial | statements  | financial s | tatements   |
|                                      | 30 June   | 31 December | 30 June     | 31 December |
|                                      | 2022      | 2021        | 2022        | 2021        |
|                                      |           | (Audited)   |             | (Audited)   |
| Prepaid expenses                     | 14,074    | 10,322      | 11,141      | 8,561       |
| Advance payments for cost of service | 21,739    | 33,032      | 20,916      | 31,687      |
| Value added tax refundable           | 1,117     | 1,180       | -           | -           |
| Purchase VAT awaiting tax invoices   | 10,969    | 7,842       | 3,780       | 2,512       |
| Withholding tax                      | 9,345     | 7,342       | 1,167       | ~=          |
| Others                               | 8,729     | 8,694       | 3,130       | 3,096       |
| Total other current assets           | 65,973    | 68,412      | 40,134      | 45,856      |

# 6. Property, plant and equipment

Movements in the property, plant and equipment for the six-month period ended 30 June 2022 are summarised below.

(Unit: Thousand Baht) Separate Consolidated financial statements financial statements Net book value as at 1 January 2022 142,324 121,319 Acquisitions during the period - at cost 7,597 9,654 1,348 Transfer from right-of-use assets - net book value 2,044 Disposal/write-off during the period net book value as at disposal/write-off date (1,468)(19)(4,684)(6,531)Depreciation for the period Net book value as at 30 June 2022 146,023 125,561

The Company has mortgaged its land and structures thereon with net book value amounting to approximately Baht 103 million (31 December 2021: Baht 104 million) as collateral against credit facilities received from financial institution, as described in Note 11 to the interim consolidated financial statements.

# 7. Trade and other payables

|                                    |           |             | (Unit: 7  | Thousand Baht) |
|------------------------------------|-----------|-------------|-----------|----------------|
|                                    | Cons      | olidated    | Sep       | arate          |
|                                    | financial | statements  | financial | statements     |
|                                    | 30 June   | 31 December | 30 June   | 31 December    |
|                                    | 2022      | 2021        | 2022      | 2021           |
|                                    |           | (Audited)   |           | (Audited)      |
| Trade payables - related parties   | 80        | _           | 27,044    | 14,619         |
| Trade payables - unrelated parties | 61,234    | 52,499      | 36,390    | 30,443         |
| Other payables - related parties   | -         | 181         | 744       | 704            |
| Other payables - unrelated parties | 17,272    | 14,933      | 15,180    | 10,541         |
| Retention payables                 | 5,369     | 4,599       | 4,271     | 2,494          |
| Accrued expenses                   | 41,556    | 139,308     | 22,804    | 80,583         |
| Total trade and other payables     | 125,511   | 211,520     | 106,433   | 139,384        |

# 8. Leases

# The Group as a lessee

The Group has lease contracts for various assets used in its operations. Leases generally have lease terms between 1 - 5 years.

# a) Right-of-use assets

Movements in the right of use assets for the six-month period ended 30 June 2022 are summarised below.

|  | (                    | Unit: Thousand Baht) |
|--|----------------------|----------------------|
|  | Consolidated         | Separate             |
|  | financial statements | financial statements |
| Net book value as at 1 January 2022        | 39,733               | 29,166               |
| Additions during the period                | 10,429               | 4,114                |
| Transfers to property, plant and equipment | (2,044)              | (1,348)              |
| Depreciation for the period                | (7,342)              | (5,168)              |
| Net book value as at 30 June 2022          | 40,776               | 26,764               |
|  |                      |                      |

# b) Lease liabilities

Movements in the lease liabilities for the six-month period ended 30 June 2022 are summarised below.

|                                     |                      | (Unit: Thousand Baht) |
|-------------------------------------|----------------------|-----------------------|
|                                     | Consolidated         | Separate              |
|                                     | financial statements | financial statements  |
| Net book value as at 1 January 2022 | 38,167               | 27,632                |
| Additions                           | 10,429               | 4,114                 |
| Accretion of interest               | 914                  | 611                   |
| Repayments                          | (9,157)              | (5,834)               |
| Net book value as at 30 June 2022   | 40,353               | 26,523                |
|                                     |                      |                       |

# The Group as a lessor

The Group has entered into finance leases for its sales of water recycling system and solar power generation system of the lease terms are 11 years and 10 years, respectively.

Movements in the finance lease receivables for the six-month period ended 30 June 2022 are summarised below.

|                                     |                      | (Unit: Thousand Baht) |
|-------------------------------------|----------------------|-----------------------|
|                                     | Consolidated         | Separate              |
|                                     | financial statements | financial statements  |
| Net book value as at 1 January 2022 | 19,127               | 3,496                 |
| Accretion of interest               | 501                  | 81                    |
| Repayments received                 | (1,141)              | (81)                  |
| Net book value as at 30 June 2022   | 18,487               | 3,496                 |

# 9. Provision for long-term employee benefits

Movements of provision for long-term employee benefits for the six-month period ended 30 June 2022 are summarised below.

|                                 |                      | (Unit: Thousand Baht) |
|---------------------------------|----------------------|-----------------------|
|                                 | Consolidated         | Separate              |
|                                 | financial statements | financial statements  |
| Balance as at 1 January 2022    | 271,587              | 192,138               |
| Increase during the period      | 15,449               | 14,356                |
| Benefits paid during the period | (4,970)              | (3,657)               |
| Balance as at 30 June 2022      | 282,066              | 202,837               |

# 10. Segment information

The Group is organised into business units based on type of service and specialisation. During the period, the Group has not changed the organisation of their reportable segments from the last annual financial statements. The following tables present revenue and profit (loss) information regarding the Group's operating segments for the six-month period ended 30 June 2022 and 2021. (Unit: Million Baht)

|                                  |                |           |                |              | For the six-mor                                  | For the six-month period ended 30 June 2022 | 0 June 2022  |         |       |             |              |
|----------------------------------|----------------|-----------|----------------|--------------|--|---|--------------|---------|-------|-------------|--------------|
|                                  |                |           |                |              | Construction                                     | Energy, power,                              | Geotechnical |         |       |             |              |
|                                  |                |           |                | Project      | management                                       | oil and gas,                                | engineering  |         |       |             |              |
|                                  |                |           | Urban,         | management   | and supervision                                  | petrochemical and                           | and          |         |       |             |              |
|                                  | Transportation | Water     | building and   | and          | for various types                                | related industry,                           | underground  |         |       |             |              |
|                                  | and logistics  | resources | infrastructure | construction | construction of buildings and including port and | including port and                          | structure    |         |       |             | Consolidated |
|                                  | project        | project   | project        | supervision  | infrastructure                                   | infrastructure                              | project      | Other   |       |             | financial    |
|                                  | segment        | segment   | segment        | segment      | segment  | project segment                             | segment      | segment | Total | Elimination | statement    |
|                                  |                |           |                |              |  |   |              |         |       |             |              |
| Revenues from external customers | 125            | 81        | 48             | 159          | 112  | 85  | 61           | 88      | 760   |             | 760          |
| Segment profit (loss)            | (3)            | 22        | (1)            | 51           | 35   | 32  | 21           | 22      | 179   |             | 179          |
| Other income                     |                |           |                |              |  |   |              |         |       |             | 12           |
| Administrative expenses          |                |           |                |              |  |   |              |         |       |             | (158)        |

(3)

30

Profit before income tax expenses

Finance cost

Income tax expenses
Profit for the period

24

(Unaudited but reviewed)

(Unit: Million Baht)

|                                   | Ŷ              |           |                |              | For the six-mor   | For the six-month period ended 30 June 2021 | 0 June 2021  |         |       |             |              |
|-----------------------------------|----------------|-----------|----------------|--------------|-------------------|---|--------------|---------|-------|-------------|--------------|
|                                   |                |           |                |              | Construction      | Energy, power,                              | Geotechnical |         |       |             |              |
|                                   |                |           |                | Project      | management        | oil and gas,                                | engineering  |         |       |             |              |
|                                   |                |           | Urban,         | management   | and supervision   | and supervision petrochemical and           | and          |         |       |             |              |
|                                   | Transportation | Water     | building and   | and          | for various types | related industry,                           | underground  |         |       |             |              |
|                                   | and logistics  | resources | infrastructure | construction | of buildings and  | induding portand                            | structure    |         |       |             | Consolidated |
|                                   | project        | project   | project        | supervision  | infrastructure    | infrastructure                              | project      | Other   |       |             | financial    |
|                                   | segment        | segment   | segment        | segment      | segment           | project segment                             | segment      | segment | Total | Elimination | statement    |
|                                   |                |           |                |              |                   |   |              |         |       |             |              |
| Revenues from external customers  | 189            | 92        | 77             | 136          | 100               | 92  | 09           | 53      | 767   | 1           | 767          |
| Segment profit                    | 42             | 22        | 13             | 38           | 25                | 24  | 16           | 19      | 199   | 1           | 199          |
| Other income                      |                |           |                |              |                   |   |              |         |       |             | 16           |
| Administrative expenses           |                |           |                |              |                   |   |              |         |       |             | (161)        |
| Finance cost                      |                |           |                |              |                   |   |              |         |       |             | (2)          |
| Profit before income tax expenses |                |           |                |              |                   |   |              |         |       |             | 52           |
| Income tax expenses               |                |           |                |              |                   |   |              |         |       |             | (12)         |
| Profit for the period             |                |           |                |              |                   |   |              |         |       |             | 40           |

Revenues from external customers are set up from the customer's location for the six-month periods ended 30 June 2022 and 2021.

(Unit: Million Baht)

|                                  | Consolidated finar | ncial statements |
|----------------------------------|--------------------|------------------|
|                                  | 2022               | 2021             |
| Revenues from external customers |                    |                  |
| Segment in Thailand              | 696                | 710              |
| Segment in overseas              | 64                 | 57               |
| Total                            | 760                | 767              |

# 11. Credit facilities from financial institutions

Credit facilities from financial institutions of the Group are secured by

- a) Certain pledged saving deposits and fixed deposits of the Group.
- b) Certain mortgaged land and structures thereon as described in Note 6 to the interim consolidated financial statements.
- c) Certain mortgaged investment properties of the Company which net book value as at 30 June 2022 amounting to approximately Baht 8 million (31 December 2021: Baht 9 million).
- d) Transfer of rights over receipt of payment under certain contracts of the Group.

# 12. Dividends

|                        |                               |                 | Dividend  |
|------------------------|-------------------------------|-----------------|-----------|
| Dividends              | Approved by                   | Total dividends | per share |
|                        |                               | (Million Baht)  | (Baht)    |
| Dividend for year 2020 | Annual General Meeting of the |                 |           |
|                        | shareholders on 29 April 2021 | 34.0            | 0.05      |
| Total                  |                               | 34.0            | 0.05      |
|                        |                               |                 |           |
| Dividend for year 2021 | Annual General Meeting of the |                 |           |
|                        | shareholders on 26 April 2022 | 102.0           | 0.15      |
| Total                  |                               | 102.0           | 0.15      |

# 13. Commitments and contingent liabilities

# 13.1 Capital commitments

As at 30 June 2022, the Group had capital commitment of approximately Baht 4 million (the Company only: Baht 4 million) (31 December 2021: Baht 7 million, the Company only: Baht 6 million) relating to the acquisition of wastewater treatment system, tool, office equipment and computer software.

## 13.2 Service commitments

As at 30 June 2022, the Group has the following service commitments:

- a) The Group has commitments totaling Baht 251 million (the Company only: Baht 219 million) (31 December 2021: Baht 211 million, the Company only: Baht 181 million) in respect of cost of service, for which the Group had already entered into agreements.
- b) The Group has commitments totaling Baht 6 million (the Company only: Baht 6 million) (31 December 2021: Baht 3 million, the Company only: Baht 3 million) in respect of other service commitments, for which the Group had already entered into agreements.

# 13.3 Related party guarantees

As at 30 June 2022, the Company has provided guarantees totaling Baht 720 million (31 December 2021: Baht 720 million) for bank credit facilities on behalf of the Company for its subsidiaries.

# 13.4 Bank guarantees

As at 30 June 2022 and 31 December 2021, there were outstanding bank guarantees issued by banks on behalf of the Group in respect of certain performance bonds as required in the normal course of business of the Group. The details are as follows:

|                                 | (Unit: Million Baht) |             |                      |             |
|---------------------------------|----------------------|-------------|----------------------|-------------|
|                                 | Consolidated         |             | Separate             |             |
|                                 | financial statements |             | financial statements |             |
|                                 | 30 June              | 31 December | 30 June              | 31 December |
|                                 | 2022                 | 2021        | 2022                 | 2021        |
|                                 |                      | (Audited)   |                      | (Audited)   |
| Guarantee of service contracts, |                      |             |                      |             |
| advance payment and bidding     | 752                  | 775         | 585                  | 615         |
| Guarantee of retention          | 113                  | 103         | 91                   | 76          |
| Other guarantees                | 2                    | 2           | 2                    | 2           |
| Total                           | 867                  | 880         | 678                  | 693         |

# 13.5 Litigation

During the period, there has been no significant changes with respect to the litigation and contingent liabilities as disclosed in Note 33.5 to the 2021 annual financial statements.

## 14. Financial instruments

# Fair value of financial instruments

Most of the Group's financial instruments are classified as short-term or have interest rates that are close to market rate. Therefore, the carrying amounts of these financial instruments is estimated to approximate their fair value.

# 15. Event after the reporting period

On 8 July 2022, the Extraordinary General Meeting of the shareholders of ATT Consultants Company Limited, a subsidiary, passed a resolution to approve an increase in its share capital from Baht 20 million to Baht 25 million by issuing 50,000 ordinary shares with a par value of Baht 100 each to be offered to the Company. The subsidiary has called for 25 percent shares payment and registered the increase in its share capital with the Ministry of Commerce on 20 July 2022.

# 16. Approval of interim financial statements

These interim financial statements were authorised for issue by the Company's Board of Directors on 10 August 2022.